

Anthem / IBM Watson Health - Health Insights Implementation

ID	Task Name	Duration	Start	Finish
0	Anthem Health Insights Implementation	260 days	Mon 11/2/20	Fri 10/29/21
1	Solution Definition and Planning	105 days	Mon 11/2/20	Fri 3/26/21
2	Develop project plan/standards	7 days	Mon 11/2/20	Tue 11/10/20
3	Confirm Scope	7 days	Mon 11/2/20	Tue 11/10/20
4	Develop Detailed Project Plan	7 days	Mon 11/2/20	Tue 11/10/20
5	Define / communicate project standards	7 days	Mon 11/2/20	Tue 11/10/20
6	Perform Anthem kickoff meeting	3 days	Wed 11/11/20	Fri 11/13/20
7	Participate in Anthem Kickoff Meeting / User Needs Assessment	3 days	Wed 11/11/20	Fri 11/13/20
8	Initiate Hold Harmless Agreements / Data Supplier Notification	30 days	Mon 11/2/20	Fri 12/11/20
9	Request Anthem to begin Hold Harmless review	1 day	Mon 11/2/20	Mon 11/2/20
10	Obtain Anthem / data contacts	2 days	Tue 11/3/20	Wed 11/4/20
11	Commence development of Hold Harmless Agreements	25 days	Mon 11/9/20	Fri 12/11/20
12	Design / Data Acquisition	48 days	Mon 11/2/20	Wed 1/6/21
13	Database Design	15 days	Mon 11/16/20	Fri 12/4/20
14	Prepare Fields Database/Data Model	15 days	Mon 11/16/20	Fri 12/4/20
15	Create Fields Database based on scope of project	15 days	Mon 11/16/20	Fri 12/4/20
16	Finalize/sign-off reporting slicers and custom fields defined by Anthem	0 days	Mon 11/23/20	Mon 11/23/20
17	Customize Fields database to include custom fields defined in User Needs Assessment	1 day	Tue 11/24/20	Tue 11/24/20
18	Customize Fields Database to include Health Insights Dashboards Slicers	2 days	Tue 11/24/20	Wed 11/25/20
19	Run Data Model Edit Checks	2 days	Thu 11/26/20	Fri 11/27/20
20	Perform formal review / sign-off of fields database	1 day	Mon 11/30/20	Mon 11/30/20
21	Perform Data Acquisition/Investigation	48 days	Mon 11/2/20	Wed 1/6/21
22	Plan Data Acquisition	5 days	Mon 11/2/20	Fri 11/6/20
23	Schedule Data Intake Meetings for all data types	2 days	Mon 11/2/20	Tue 11/3/20
24	Develop Data Deliverables Summary that is consistent across all data types	5 days	Mon 11/2/20	Fri 11/6/20
25	Develop Data Requirements materials for new data types	5 days	Mon 11/2/20	Fri 11/6/20
26	Data Acquisition / Investigation - (All Data Types)	48 days	Mon 11/2/20	Wed 1/6/21
27	Complete Hold Harmless Agreement (All Data Types)	30 days	Mon 11/2/20	Fri 12/11/20

Project: Anthem Health Insights Imple Date: Fri 10/9/20	TaskInactive TaskManual		Summary		
	SplitInactive TaskStart-		only		
	MilestoneInactive		MilestoneFinish-only		
	SummaryInactive		SummaryProgress		
	Project SummaryManual		TaskDeadline		
	External TasksDuration-		only		
	External		MilestoneManual		
	Summary Rollup				
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28	Perform Intake Meeting (All Data Types)	10 days	Tue 11/17/20	Mon 11/30/20
29	Develop/receive final layouts and data dictionaries - (All Data Types)	0 days	Tue 12/8/20	Tue 12/8/20
30	Perform Data Investigation Submission # 1	5 days	Fri 12/18/20	Fri 12/25/20
31	Receive Initial Test Data/Reconciliation Reports (All Data Types)	0 days	Fri 12/18/20	Fri 12/18/20
32	Perform Data Investigation/send data quality reports/establish usability (All Data Types)	5 days	Mon 12/21/20	Fri 12/25/20
33	Perform Data Investigation - Submission # 2 (if necessary)	3 days	Fri 1/1/21	Wed 1/6/21
34	Receive resubmission of Test Data/Reconciliation Reports (All Data Types)	0 days	Fri 1/1/21	Fri 1/1/21
35	Test Data Submission Deadline	0 days	Fri 1/1/21	Fri 1/1/21
36	Perform Data Investigation/send data quality reports/establish usability of raw data submissions for moving into system testing (All Data Types)	3 days	Mon 1/4/21	Wed 1/6/21
37	Determine approach for late data Types (if relevant) - communicate implications to Anthem as part of weekly status calls.	3 days	Mon 1/4/21	Wed 1/6/21
38	Perform Development	33 days	Tue 11/24/20	Thu 1/7/21
39	Perform ETL development	33 days	Tue 11/24/20	Thu 1/7/21
40	Plan Development	1 day	Tue 11/24/20	Tue 11/24/20
41	Define detailed development schedule/sequence	1 day	Tue 11/24/20	Tue 11/24/20
42	Develop Transformation Workbooks	29 days	Tue 11/24/20	Fri 1/1/21
43	Develop draft of ETL Transformation Workbook	20 days	Mon 12/7/20	Fri 1/1/21
44	Review Transformation workbook with ETL review team	20 days	Tue 11/24/20	Mon 12/21/20
45	Develop ETL Jobs	22 days	Wed 12/9/20	Thu 1/7/21
46	Develop ETL Job	22 days	Wed 12/9/20	Thu 1/7/21

47	Define/create unit test data	22 days	Wed 12/9/20	Thu 1/7/21
48	Perform Unit Testing of ETL Job using created unit test data (or real data if available)	22 days	Wed 12/9/20	Thu 1/7/21
49	System Testing	51 days	Fri 12/18/20	Fri 2/26/21
50	Perform test planning/preparation	18 days	Fri 12/18/20	Tue 1/12/21
51	Perform Test Planning	18 days	Fri 12/18/20	Tue 1/12/21

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TaskInactive TaskManual

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SummaryInactive

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External TasksDuration-

External Summary Rollup

Summary

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MilestoneFinish-only

SummaryProgress

TaskDeadline

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MilestoneManual

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ID	Task Name	Duration	Start	Finish	
52	Begin test planning	0 days	Fri 12/18/20	Fri 12/18/20	
53	Provide control totals to Anthem	4 days	Fri 12/18/20	Wed 12/23/20	
54	Define/document test data requirements/criteria for system testing	4 days	Thu 1/7/21	Tue 1/12/21	
55	Confirm receipt of data necessary for system testing	4 days	Fri 12/18/20	Wed 12/23/20	
56	Develop detailed test schedule	4 days	Thu 1/7/21	Tue 1/12/21	
57	Develop Anthem-specific test plan/cases	4 days	Thu 1/7/21	Tue 1/12/21	
58	Prepare for System Testing	1 day	Fri 1/8/21	Fri 1/8/21	
59	Complete development of test plan	0 days	Fri 1/8/21	Fri 1/8/21	
60	Set up Edit Stats .ini file	1 day	Fri 1/8/21	Fri 1/8/21	

61	Migrate data model	0 days	Fri 1/8/21	Fri 1/8/21
62	Migrate initial converts (Fac, prof, elig, drug, provider)	0 days	Fri 1/8/21	Fri 1/8/21
63	Migrate file schemas/maps/build parameters/lookups	0 days	Fri 1/8/21	Fri 1/8/21
64	Request instance	0 days	Fri 1/8/21	Fri 1/8/21
65	Perform Build Walkthrough Meeting	0.5 days	Fri 1/8/21	Fri 1/8/21
66	Perform system test (Iteration #1)	13 days	Mon 1/11/21	Thu 1/28/21
67	Define testing milestones	0 days	Mon 1/11/21	Mon 1/11/21
68	Setup test environment	12 days	Mon 1/11/21	Wed 1/27/21
69	Convert data	12 days	Mon 1/11/21	Wed 1/27/21
70	Build database	12 days	Mon 1/11/21	Wed 1/27/21
71	Perform testing of database	12 days	Mon 1/11/21	Wed 1/27/21
72	Implement fixes	12 days	Mon 1/11/21	Wed 1/27/21
73	Complete system testing (test plan fully executed/all showstoppers fixed)	1 day	Wed 1/27/21	Thu 1/28/21
74	Perform system test (Iteration #2)	12 days	Tue 1/26/21	Thu 2/11/21
75	Convert data	11 days	Tue 1/26/21	Wed 2/10/21
76	Build database	11 days	Tue 1/26/21	Wed 2/10/21
77	Perform testing of database	11 days	Tue 1/26/21	Wed 2/10/21
78	Implement fixes	11 days	Tue 1/26/21	Wed 2/10/21
79	Complete system testing (test plan fully executed/all showstoppers fixed)	1 day	Wed 2/10/21	Thu 2/11/21
80	Perform system test (Iteration #3)	12 days	Thu 2/11/21	Fri 2/26/21

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81	Convert data	11 days	Thu 2/11/21	Thu 2/25/21
82	Build database	11 days	Thu 2/11/21	Thu 2/25/21
83	Perform testing of database	11 days	Thu 2/11/21	Thu 2/25/21
84	Implement fixes	11 days	Thu 2/11/21	Thu 2/25/21
85	Complete system testing (test plan fully executed/all showstoppers fixed)	1 day	Fri 2/26/21	Fri 2/26/21
86	Request / acquire production data	24 days	Sun 1/10/21	Wed 2/10/21
87	Request Production Data - all sources	1 day	Mon 1/11/21	Mon 1/11/21
88	Receive production data from all Types	22 days	Tue 1/12/21	Wed 2/10/21
89	Perform Usable Data Checkpoint (All Data Types)	5 days	Fri 2/5/21	Thu 2/11/21
90	Prepare summary of Data Usability	4 days	Fri 2/5/21	Wed 2/10/21
91	Participate in internal meeting to prepare for Usable Data Checkpoint	1 day	Wed 2/10/21	Wed 2/10/21
92	Participate in Usable Data Checkpoint with Anthem	1 day	Thu 2/11/21	Thu 2/11/21
93	Technical Support	1 day	Fri 2/26/21	Fri 2/26/21

94	Validate Citrix connectivity between Anthem and IBM.	1 day	Fri 2/26/21	Fri 2/26/21
95	Production Testing / Build (full production volume)	12 days	Tue 3/16/21	Wed 3/31/21
96	Perform production testing	12 days	Tue 3/16/21	Wed 3/31/21
97	Complete preparation for production build	0 days	Tue 3/16/21	Tue 3/16/21
98	Perform Production Test	18 days	Wed 3/31/21	Fri 4/23/21
99	Develop Ops Guide	5 days	Fri 4/23/21	Thu 4/29/21
100	Perform Build Walkthrough	1 day	Thu 4/29/21	Thu 4/29/21
101	Convert data	5 days	Thu 4/29/21	Wed 5/5/21
102	Build database	10 days	Thu 5/6/21	Wed 5/19/21
103	Build Health Insights Dashboards	2 days	Thu 5/20/21	Fri 5/21/21
104	Perform testing of database	8 days	Thu 5/20/21	Mon 5/31/21
105	Test Health Insights Dashboards / Perform Reconciliation	1 day	Mon 5/24/21	Mon 5/24/21
106	Implement fixes	5 days	Thu 5/20/21	Wed 5/26/21
107	Complete iteration	0 days	Wed 5/26/21	Wed 5/26/21
108	Enter product support ticket to request set-up of external user IDs and key FOBs	1 day	Thu 5/27/21	Thu 5/27/21
109	Move to Production	1 day	Mon 5/31/21	Mon 5/31/21

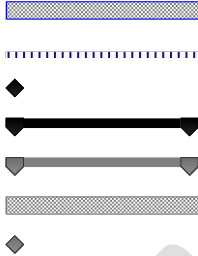
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ID	Task Name	Duration	Start	Finish
110	Health Insights Production Release	0 days	Mon 5/31/21	Mon 5/31/21
111	Health Insights Training	30 days	Sat 5/1/21	Thu 6/10/21
112	Develop training plan and schedule	30 days	Sat 5/1/21	Thu 6/10/21
113	Confirm / identify Health Insights users	10 days	Mon 5/3/21	Fri 5/14/21
114	Identify what types of analyses for the special exercise portion of training.	10 days	Mon 5/3/21	Fri 5/14/21
115	Confirm training site	10 days	Mon 5/3/21	Fri 5/14/21
116	Hold Pre-Training Meeting	10 days	Mon 5/3/21	Fri 5/14/21
117	Prepare training materials / documentation	14 days	Mon 5/3/21	Thu 5/20/21
118	Perform User Training	9 days	Tue 6/1/21	Fri 6/11/21
119	Perform Health Insights end user training	2 days	Wed 6/9/21	Thu 6/10/21
120	Account Group Insights Implementation	109 days	Tue 6/1/21	Fri 10/29/21
121	Implementation Kick Off	1 day	Tue 6/1/21	Tue 6/1/21
122	Confirm Configurations, Filters, & Security Filters Decisions	10 days	Tue 6/1/21	Mon 6/14/21
123	Confirm Internal User List	18 days	Tue 6/1/21	Thu 6/24/21
124	Build Dashboards	14 days	Fri 6/25/21	Wed 7/14/21
125	Internal Testing for Dashboards	14 days	Thu 7/15/21	Tue 8/3/21
126	External Review of Dashboards	14 days	Tue 8/3/21	Fri 8/20/21
127	Build Distributed Reporting	14 days	Fri 6/25/21	Wed 7/14/21
128	Internal Testing for Distributed Reporting	14 days	Thu 7/15/21	Tue 8/3/21
129	External Review of Distributed Reporting	14 days	Tue 8/3/21	Fri 8/20/21
130	Provision Anthem Internal Users	14 days	Mon 8/23/21	Thu 9/9/21
131	Provision/Rollout to Anthem Clients	36 days	Fri 9/10/21	Fri 10/29/21

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External TasksDuration-
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Summary Rollup



Summary
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MilestoneFinish-only
SummaryProgress
TaskDeadline
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MilestoneManual

